



Performance Management System Assessment Year 2014-15





Definition

Performance Appraisal is the process of obtaining, analyzing and recording information about the relative worth of an employee. The focus of the performance appraisal is **measuring and improving** the actual performance of the employee and also the future potential of the employee.

Objective / Purpose of Appraisal

- > It reviews each **individual's performance** against objectives and standards for the past assessment year.
- It is essential for career and succession planning for individuals, crucial jobs, and for the organization as a whole.
- It is important for Employee motivation, attitude and behaviour development, communicating and aligning individual and organizational aims, and fostering positive relationships between management and Employees.
- > It provides a formal, recorded, regular review of an individual's performance, and a plan for **future** 2







PMS Score Mapping to Rating Scale

Sr. No	Score From	Score To	Ratings Points	Score Mapping with Rating scale	Rating Scale description
1	0	60	1		Unsatisfactory
2	61	70	2		Needs improvement
3	70	80	2.5/2.7/2.9	2.5 = 70 to 72 2.7 = 73- 76 2.9 = 77-79.9	Satisfactory
4	80	90	3/3.2/3.4	3 = 80-82 3.2 = 83-86 3.4 = 87-89.9	Competent
5	90	95	3.5/3.7/3.9	3.5 = 90-92 3.7 = 92-93 3.9 = 93-94.9	Commendable
6	95	100	4/4.2/4.4	4= 95-97 4.2 = 97-98 4.4 = 98-99.9	Extraordinary
7	100	110	4.5/4.7/4.9	4.5= 100-102 4.7 = 103-106 4.9 = 107-109.9	Outstanding
8	110	150	5		Exemplary



Steps of appraisal process

Appraisee : An individual who is assessed as part of the performance cycle

Appraiser : Individual who helps plans performance and assesses the performance of one or more appraisees that report to him/her

Reviewer : individual who is responsible for addressing escalated issues pertaining to the system implementation.

HOD : The head of the function who is responsible for bringing strategic changes , recognising performances and rewarding them

5



Salient features of PMS 2013-14

All those who are confirmed till 30th September (DOJ: Before 31st March) shall be covered in this appraisal cycle.

- Those team members who have joined before 31st March '15 but not completed one year with the organization as on 30th September 2015, will receive the increment on pro-rate basis as per the no. of months completed as on 30th Sept 15.

-Those team members who have joined after 31st March' 15 shall be covered in the next appraisal cycle, shall receive the increment in next cycle on pro-rata basis for the additional months served in this cycle. - Those team members joined between 1st April 2014 and 30th Sept 2014 and were not covered during last appraisal cycle would be getting increment in this cycle on pro-rata basis for the additional months served during last appraisal period.

<u>Online PMS</u> : Appraisals through PMS software.

KRAs already entered, Modification in KRAs is not allowed.

Only Achievement/ Assessment details in figures to be entered.

Deadlines as per the system entered dates. "To be strictly adhered".

FEEDBACK SHARING IS ESSENTIAL .

"Needs Improvement" Rating will lead to employees being put on a Performance implementation Plan.





Online features of PMS

Help Guide/ FAQs are available	Always Save your entries before exit
The Contact details are provided for additional assistance	Do not share your password with anyone
Always click on "Edit" button to make changes in form	Print Preview/ Print / Save Option (in HTML) available for the appraisal records
Option of Uploading additional documents ((MS Office Excel/Word/Powerpoint, Pdf, JPEG and Open office-Word & excel) as attachments.	Follow the Appraisal Schedule deadlines
Feedback sharing is important	Rating graph at the Appraiser/Reviewer level for normal distribution of ratings





APPRAISEE







PMS SCHEDULE

O VNR	Home	Profile	At	•		ESS - Mozilla Firefox	- 🗆 🗙
Velcome	: Mr. TANMA	Y THAKUR	EmpCod			Appraisal Schedule	
Π.		A	Dee	Date From	Date To	Activity	Process Owner
En	npioyee	Appraiser	Kev	21-Sep-2015	21-Sep-2015	Appraisal roll out	HR
Per	sonal Details	Schedul	e	21-Sep-2015	27-Sep-2015	Self Appraisal by Appraisee	Appraisee/ Team members
(Pe	ersonal Detai	ils) vi	ew	28-Sep-2015	04-Oct-2015	First Level appraisal by Appraiser & feedback session with Appraisee	Appraiser/ Reporting Manager
	60	Pl sche Designa	ntion	05-Oct-2015	11-Oct-2015	Second level appraisal by Reviewer	Reviewer/ Second Level Reporting Manager
	E.	Grade		12-Oct-2015	20-Oct-2015	Review and Increment finalisation by HODs	HOD
		Assessn	nent Year	21-Oct-2015	30-Oct-2015	PMS : Operational working by HR	HR
		Total V Review	NR-Exp. er	31-Oct-2015	31-Oct-2015	Release of Appraisal Letter	HR





ACHIEVEMENTS SECTION

vnrseeds



save as draft



FORM "A"- KRA

vnrseeds

Corporate Internet Strategy



		List the KRA/ Goals set for the given assessment year. Score th	e performance	against	each objective		Save the entries before
SNo.	KRA/Goals	Description	Measure	Unit	Weightage	Target	s moving to next Section of
1	Achieve Sales Target in given territory	To ensure the monthly targets are achieved through adoption of proper sales startegies	Nos.		20.0	100.0	Appraisal Form
2	Ontime Collection	To ensure that the collection goals are achieved as per the targets.	Nos.	Rs.	20	100.0	70
3	Channel Management and stock return	To strengthen and develop good rannort with the network(primary and secondary) in give Channel expansion- selection of retailer level c) building Rappor Command over channel e) stock	%	%	20,0	100.0	50
4	FD/FV, new product/segment/pocket identification,Marketing campaign	To generate demand at the root expand the VNR portfolio in the day/Field vists b) successful dem Marketing campaign d) Judiciou new products from VNR portfolii development activity around the sinificant contribution to the territory turn over	Cancel	%	10.0	100.0	70
5	New product demo and OFD management/reporting	New product identification for the territory and to speeden the product delivery customized to the territory need. a) Morning evening report b) fortnightly/monthly territory reporting- monthly meeting c) Timely Submission of expense d) Stock return approval e) zero incidence reporting on accident f) wearing helmet/seat belt g) adhearing to the safety norms as per HR manualwhile on work or personal travel	% complaince	96	10.0	100.0	90 .:i
6	Safety and Reporting	Ensuring that all the safety rules are followed properly and reprots are shared in time. a)Reporting of competitors activity- scheme/promotion/trade expansion /new product introduction/man power recruitment/ promotional inputs by competitors b) information presented and shared during month;ly meeting	% complaince	96	10.0	100.0	95
7	Market intelligence-5%(MARKET INFORMATION)	Update on competitors activity in the territroy	% complaince	%	10.0	100.0	70

Persor	hal Details Schedule	FORM "B"- KRA Appraisal Form Help FAQ View/Print Form 7 Days F	a: be	Provide ssessme ehaviora ! Last dat	self nt on I skills e : 27-Septe	ember
(<i>App</i> SNo.	<i>raisal Form</i>): <u>Achievements</u> <u>Fo</u> Rate your Cor Behavioral/Skills	rm A(KRA) Form B(Skills) FeedBack UploadFile assessment behavioria Description	Gelf for the al skills	rating/tar Target	exa /com k	Mention amples/incidence ments to justify the behavioral skills
1	INTERPERSONAL SKILL	Degree of co-operation with team member; Ability to interact effectivety with superiors, peers and subordinatcs	20.0	100.0	80	Have good relationships with all at work
2	COMMUNICATION	Clarity of thought and expression; skills and desire of sharing relevant information with all concerned(upward,lateral,download.)	20.0	100.0	90	Possess good communication skills
3	INITLATIVE	takes the first step. proactive. Creates and is alert to opportunities	20.0	100.0	110	Have taken the initiative of cost reduction on own and
4	PROBLEM SOLVING	Ability to go to the core of the problem. makes a correct diagosis with relevant.	20.0	100.0	90	Able to solve problem and manage things at my level
5	ATTENDANCE & PUNCTUALITY	regularity of attendance. Punctuality relased to work place and work/ assigned task	10.0	100.0	100	Always punctual at office reportings, meetings etc
6	ATTITUDE TOWARDS ORGANIZATION/	Attitudinal pre-disposition. Approach to work; sensitivity and temperament.	10.0	100.0	100	Sincere, committed and respect towards seniors and <u>organisational</u> policies

Please do not use special characters like #, @, ~, ', ", etc.

FORM "B"- KRA

vnrseeds Corporate Patternet Strategy



Persor (<i>App</i>	nal Detnils Schedule raisal Form) : <u>Achievements</u> <u>Fo</u>	Appraisal Form Help I	FAQ View/Print Form	7 Days R	emaining!	Last da	Save moving A	the skills before to next Section of opraisal Form
SNo.	Behavioral/Skills	in perency rever for current role as instea of	Description	100 % target	Weightage	Target	Self Rating	Comments
1	INTERPERSONAL SKILL	Degree of co-operation with team membe subordinatcs	Are you sure you want to save form B?	peers and	20.0	100.0	80	Have good relationships with all at work
2	COMMUNICATION	Clarity of thought and expression; skills a concerned(upward,lateral,download.)	OK Cancel	111	20.0	100.0	90	Possess good communication skills
3	INITIATIVE	takes the first step, proactive, Creates and			20.0	100.0	110	Have taken the initiative of cost reduction on own and
4	PROBLEM SOLVING	Ability to go to the core of the problem. ma	kes a correct diagosis with relevant.		20.0	100.0	90	Able to solve problem and manage things at my level
5	ATTENDANCE & PUNCTUALITY	regularity of attendance. Punctuality relase	d to work place and work/ assigned task		10.0	100.0	100	Always punctual at office reportings, meetings etc
6	ATTITUDE TOWARDS ORGANIZATION/	Attitudinal pre-disposition. Approach to we	ork; sensitivity and temperament.		10.0	100.0	100	Sincere, committed and respect towards seniors and organisational policies

Please do not use special characters like #, $(a, \sim, ', ", etc.$

save as draft







FEEDBACK







			PRINTING F	REVIE	W		Click p	on pri rinting	nt optio the forr	n for n	ds Strategy
	Emj	pCode : 440	Name : TANMAY THARID	Date : 20-0	09-2013	Tin	ne : 11:33:0)1		<u>prin</u>	<u>nt form</u> 🕷
Home VXXR	(Achie	evement)									
Welcome : Mr. TANMAY 1	1	Have done a cost aving	of 1 Lac annually through control of office relate	ed expenses.							
-Employee A											
Personal Details	(Feed	back)									
	1	What is your feedback	regarding the existing & new processes that a	re being followed or i	needs to be	followed	in your respe	ective fun	ctions?		
(Appraisal Form)	Ans.	All processes are good									
	2	At work, are there any	factors that hinder your growth?								
1: What is your feedbac	Ans.	No hindrance									
All processes are good	3	At work, what are the	factors that facilitate your growth?								
2: At work, are there ar	Ans.	Good support from ser	iors								
No hindrance	4	What support you nee	d from the superiors to facilitate your performar	ce?							
3: At work, what are th	Ans.	Need proper formats for	or various reports								
Good support from sen	5	Any other feedback !									
4: What support you ne	Ans.	There should be good	internet connectivity at office								
Need proper formats fo		·									
5: Any other feedback !											
There should be good i	(KRA)									
Please do not use speci	<mark>SNo.</mark>	KRA/Goals	Description		Measure	Unit	Weightage	Target	Self Rating	Rem	arks





FORM SUBMITTED

APPRAISER/ MANAGER LOGIN

-	ALK A	R		APPRA	ISAL BUTT	ON	Click on Ap link for app the tea	praiser raising im	nate Patenaet Strategy
	ww.vn	irseeds Home	Profile Attendance	Leave +	smo Salary Q	IIAD'	Click on My to reviewing th details	eam for e team s	rd
Velca	ome : M	r. TANMA	Y THAKUR EmpCode	Year : 2015 to 2016	C VNK SEEDS PRIV	ATE LIN	IITED <u>LogOut</u>		
ł	Emplo	yee	Appraiser Review	-HOD					
Ľ	Home	Му	Team Team Status 7	Days Remaining! L	ast date : 27-September				
	(My To	eam)	Head Quarter :	Head Quarter	▼ State : State		V		
	SN	EC	Name	Department	Designation	KRA	Head Quater	State	
	1	51	RAM KUMAR VCC	ADMIN	Driver		GOMCHI	CHHATTISGARH	
	2	440	TANMAY THAKUR	ADMIN	Admin Officer	<u>Click</u>	RAIPUR	CHHATTISGARH	

TEAM DETAILS

e Profil	e Attendance TR <i>EmpCode</i> : 0440	Leave * <i>Year</i> : 2015 to 2016	PI Check team w Comp NR SI	Head quarter ise EEDS PRIVATE LIMI	Check team	State wise
e Apprais My Team	er Reviewer Team Status 7 I	HOD Days Remaining! L	t date : 27-Septem	ıber		
(My Team)	Head Quar	ter : Head Quarter Head Quarter	State :	State State	~	
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1 51	RAM KUMAR VCC	ALIGARH	river	ASSAM	MCHI	CHHATTISGARH
2 440	TANMAY THAKUR	ALLAHABAD AMBALA AMBIKAPUR ANAND ANANTPUR ARUNGABAD BAHARAICH BAHARAICH BAIKUNTHPUR BALAGHAT BAREILLY BARGARH BAYAD BHAGALPUR BHANDARA BHATAPARA	dmin Officer	BIHAR CHHATTISGARH DELHI GOA GUJARAT HARYANA HIMACHAL PRADESH JAMMU AND KASHMIR JHARKHAND KARNATAKA KERALA MADHYA PRADESH MAHARASHTRA MANIPUR MEGHALAYA	PUR	CHHATTISGARH

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Emj	ployee	Appraiser	Reviewer	HOD								
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(Achier 1 Ha (Fee-br 1 V Ans. A 2 A Ans. N 3 A Ans. G 4 W	vement) ave done a cost aving of 1 Lac al ack) What is your feedback regarding Il processes are good t work, are there any factors that oo hindrance t work, what are the factors that ood support from seniors that support you need from the	EmpCode : 400 / nnually through control of office related expenses the existing & new processes that are being follo at hinder your growth? t facilitate your growth?	/ Name : "An s. owed or needs	s to be f	in Astr	N your rest	pective fur	nctions?				FORM	The appraiser to assess the appraisee's KRA scores and enter scores
Ans. N	eed proper formats for various r	reports											
5 A Ans. T	ny other feedback ! here should be good internet co	nnectivity at office											
(For	m A(KRA):)												
SNo.	KRA	Descriptions	Measure	Unit	Weightag	ge Target	Self Ass.	Remark	Appraiser Ass.	Score			The appraiser to assess
1	Delivery material to transport and local parties	To deliver materials to local parties and ensure transport facilities are made availabel on time.	% Compliance	e %	20.0	100.0	90.0	Have arranged transportation at optimum cost and delivered material	0.0	0.0			the appraisee's behavioria
2	Material packing and dispatch	To ensure packing & disptach of material on time	% Compliance	e %	20.0	100.0	80.0	Have done all the materials dispatches on time.	0.0	0.0) 9 0		
3	office maintenance	To ensure that the office maintenance is done properly to provide a better work atmosphere.	% Compliance	e %	20.0	100.0	110.0	Have done cost savings by proper office maintenance in electricity consumption, stationary etc.	0.0	0.0			
4	Stock verification	To verify the stock and ensure that related records are maintained for proper availability of material at the location	% Compliance	e %	20.0	100.0	90.0	Stock property amintained	0.0	0.0			
5	verification of sales return material and report submission	¹ To verify and maintain records of the sales return material for proper tracking and further processing	1 % Compliance	e %	20.0	100.0	100.0	proper verification and submission of reports for sales returns	0.0	0.0			Foodback
								Final Appra	iser KRA Score:	0.00			reedback
(Skill	/ Behavioral:)												appraisee
SNo.	skill	SkillComment SkillComment	Weightag	e Ta	rget S	elf Ass. Self Ass.	1	Remark Remark	Annraiser Ass. Appraiser A	ss. Score			
	1 INTERPERSONAL SKILL	Degree of co-operation with team member; Ability to intera effectivety with superiors, peers and subordinates	act 20.	.0	100.0	80.0	Have good	d relationships with all at work	0.0	0.0			
:	2 COMMUNICATION	Clarity of thought and expression; skills and desire of sharin relevant information with all concerned(upward lateral dow	ng 20. mload.)	.0	100.0	90.0	Possess go	ood communication skills	0.0	0.0			
-	3 INITIATIVE	takes the first step. proactive. Creates and is alert to opportu	unities 20.	.0	100.0	110.0	Have take	n the initiative of cost reductio ad resulted in good savings	n 0.0	0.0		//	
	4 PROBLEM SOLVING	Ability to go to the core of the problem. makes a correct dia with relevant.	agosis 20.	.0	100.0	90.0	Able to so at my leve	vive problem and manage thing	s 0.0	0.0			-
-	5 ATTENDANCE & PUNCTUALITY	regularity of attendance. Punctuality relased to work place a work/ assigned task	and 10.	.0	100.0	100.0	Always pu meetings e	unctual at office reportings, etc	0.0	0.0			
	6 ATTITUDE TOWARDS ORGANIZATION/	Attitudinal pre-disposition. Approach to work; sensitivity as temperament.	nd 10.	.0	100.0	100.0	Sincere, co seniors an	ommitted and respect towards d organisational policies	0.0	0.0			
								Final Appra	iser FormB Sco	re: 0.00			
((Calculation of PMS score)	(%) Weigthage (A) KRA Score Behavioral F	orm (%).We	igthage	(B).B	ehavioral Sc	ore P	MS Score (A+B)					The final PMS score appears.
A	appraiser : 0.00	85 0.00 0.00	1:	5		0.00		0.00					Behaviorial Score * wt
Œ	romotion Recommendation) rent Proposed											
I	Designation : Admin	Officer Admin Officer V											30
6	irade: 4	4 🗸											

Justification :

VINR WWW.vnrseeds.com	Training Recommendatio	Recommend training programs for team	UNI'SEECS Conparate Internet Strategy
		members	
a) Soft Skills Training[Based on	Behavioral parameter]		
b) Technical Training [Job relate	ed]		
(Remarks)			
save submit form			

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REVIEWER/ MANAGER LOGIN

	NR			Revie	wer l	ogin	Click link	on REVIEWER for appraising the team	Vnrsee Carporate Paterate	eds Stratter		
O VNR	Home	Profile	Attendance	Leave 🔹	PMS	Salary 🔻	Queryea	m Details 🔹	Change Password			
Welcom	2013-2	4 THAKUR	EmpCode: 0440	Year : 2015 to 2016	Company :	VNR SEEDS PR	TE LIMITED	<u>LogOut</u>				
En	Employee Appraiser Reviewer HOD											
Ho	me	My Team Team	m Status 7 D	ays Remaining! I	ast date : 27-8	September						
(M	(My Team) Head Quarter V State : State V											
S	SN EC	Nam	e De	partment	Designation	KRA	Head Quater	State	Appraiser			
	1 51	RAM KUMAR VCC	ADMIN	I Drive	r		GOMCHI	CHHATTISGARH	TANMAY THAKUR			
	2 440	TANMAY THAKUR	ADMIN	I Admir	n Officer	Click	RAIPUR	CHHATTISGARH	TANMAY THAKUR			

		eds.com		My	team	Cl	ick on eviewir d	My tea ng the etails	am for team		VIII	*Seec te Paterwet Str	ds
O VNR	Home	e Profile	Attendance	Leave 🔹	PM®	Salary Qu	ery –	Ma	y select He wise or Sta	ead Qaurte ate wise	er d		
Welcome :	me : Mr. TANMAY THAKUR EmpCode : 0440 Year 2015 to 2016 Company : VNR SEEDS PRIVATE LIMITED												
Emp	loyee	Appraiser	Reviewer	—HOD—									
Home		My Team Team	n Status 7	Days Remaining! La	st date : 27-Sep	tember							
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SN	EC	Name	Department	Designation	HQ	State	Form	Files	Employee	Appraiser	Reviewer	Action	
1	51	RAM KUMAR VCC	ADMIN	Driver	GOMCHI	CHHATTISGARH	Wait	No	Draft	Draft	Pending		
2	440	TANMAY THAKUR	ADMIN	Admin Officer	RAIPUR	CHHATTISGARH	Click	No	submitted	Approved	Draft	Select	~

 Current
 Proposed (Appraiser)
 Proposed (Reviewer)

 Designation :
 Admin Officer
 Admin Officer
 For a state of the state of th

Justification (Appraiser) : Justification (Reviewer) : (KRA)

Justification (Reviewer) :

Reviewer KRA score

No. LXA Description Manue Var Volghung Tory for Addition Name	SNo. KRA 1 verification of sales return mate submission 2 Stock verification									1			Annraiser		Reviewei KRA Score	
1 Status 10 Under Status 10 100 100 100 100 20 20 2 Status Torethy de status 10 100	SN	io.	KRA			Description	S	Measure	Unit	Weightage	Target	Self Ass.	. Remark	Ass.	Score	hate Internet Strategy
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3 office maintance To ensure that the office maintance is doe property to % Compliance % 200 100 100 100 100 100 200 4 Menual packing and dispetitic To ensure packing & dispetitia of time % Compliance % 200 100 800 100 100 100 100 100 5 Delivery matrial to tamop the diverse frame % Compliance % 200 100 90 100 100 100 6 Delivery matrial to tamop the diverse frame % Compliance % 200 100 90 100 900 100 </td <td colspan="2">2 Stock verification</td> <td></td> <td>To verify the maintained fo location</td> <td>e stock and ensure tha for proper availability</td> <td>t related records are of material at the</td> <td>% Compliance</td> <td>%</td> <td>20.0</td> <td>100.0</td> <td>90.0</td> <td>Stock properly amintained</td> <td>90.0</td> <td>18.0</td> <td></td>	2 Stock verification			To verify the maintained fo location	e stock and ensure tha for proper availability	t related records are of material at the	% Compliance	%	20.0	100.0	90.0	Stock properly amintained	90.0	18.0		
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Appriate Field KRA Stern: 00.00 SCHU / Journaum There you and the same marker, Ability to interest 2000 1000 100 <td colspan="2">5 Delivery material to transport and local parties</td> <td>To deliver m facilities are</td> <td>aterials to local partie made availabel on tir</td> <td>es and ensure transport ne.</td> <td>% Compliance</td> <td>%</td> <td>20.0</td> <td>100.0</td> <td>90.0</td> <td>Have arranged transportation at optimum cost and delivered material</td> <td>90.0</td> <td>18.0</td> <td>Reviewer behavioral score</td>	5 Delivery material to transport and local parties		To deliver m facilities are	aterials to local partie made availabel on tir	es and ensure transport ne.	% Compliance	%	20.0	100.0	90.0	Have arranged transportation at optimum cost and delivered material	90.0	18.0	Reviewer behavioral score		
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	Jus	tifica	ation (Appraiser) :			1	, ,									

			Vnrseeds Corporate Internet Strategy
VINR www.vnrseeds.com	Training	Becommend	
		training programs for team	
(Training Requirements) Mention train a) Soft Skills Training[Based on Behavior	ning requirement during the next appraisal cycle. al parameter]	members	
b) Technical Training[Job related]			
(Remarks)			
save submit form			

REVIEWER SCORE

Reviewer can vary the appraiser score upto +/-

Vnrseeds Carporate Internet Strategy

λ

Communication skins,			
b) Technical Training:		7	
Logistics training,			
(Appraiser Remark)			
Good asset for organisation			
(Reviewer: Training Requirements) Mention training req			
a) Soft Skills Training[Based on Behavioral parameter]			
Negotiation skills	Reviewer KRA score can be minimum/ maximum 10 of appraiser score!		
b) Technical Training[Job related]	ОК		
(Reviewer Remarks:)			
Good asset			
save submit form			

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FORM SUBMISSION

Submit the record

b) Technical Training:		
Logistics training,		
(Appraiser Remark)		
Good asset for organisation		
(Reviewer: Training Requirements) Mention training requirement dur		
a) Soft Skills Training[Based on Behavioral parameter]	Are you cure you want to cave record?	
Negotiation skills	Are you sure you want to save record?	
b) Technical Training[Job related]	OK Cancel	
(Reviewer Remarks:)		
Good asset		
save submit form		

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(Achievement)

Have done a cost aving of 1 Lac annually through control of office related expenses.

(Feedback)

1 What is your feedback regarding the existing & new processes that are being followed or needs to be followed in your respective functions? Ans. All processes are good

2 At work, are there any factors that hinder your growth?

Ans. No hindrance

3 At work, what are the factors that facilitate your growth?

Ans. Good support from seniors

4 What support you need from the superiors to facilitate your performance?

Ans. Need proper formats for various reports

5 Any other feedback !

Ans. There should be good internet connectivity at office

(KRA)

SNo.	. KRA/Goals	Description	Measure	Unit	Weightage	Target Rating	Self Rating	Remarks	App. Rating	App. Score
1	Delivery material to transport and local parties	To deliver materials to local parties and ensure transport facilities are made availabel on time.	% Compliance	%	20.0	100.0	90.0	Have arranged transportation at optimum cost and delivered material	90.0	18.0
2	Material packing and dispatch	To ensure packing & disptach of material on time	% Compliance	%	20.0	100.0	80.0	Have done all the materials dispatches on time.	70.0	14.0
	Jinee mainternance	to provide a better work atmosphere.	Compliance	~~	2010			savings by proper office maintenance in electricity consumption, stationary etc.	10000	2010
4	Stock verification	To verify the stock and ensure that related records are maintained for proper availability of material at the location	% Compliance	%	20.0	100.0	90.0	Stock properly amintained	90.0	18.0
5	verification of sales return material and report submission	To verify and maintain records of the sales return material for proper tracking and further processing	% Compliance	%	20.0	100.0	100.0	proper verification and submission of reports for sales returns	100.0	20.0
								Appraiser Final KR	A Score :	90.00

Reviewer KRA Score : 100.00

zote

(Skill/ Behavioral)

SNo.	Behavioral/Skills	Description	Weightage	Target Rating	Self Rating	Comments	App. Rating	App. Score
1	INTERPERSONAL SKILL	Degree of co-operation with team member; Ability to interact effectivety with superiors, peers and subordinatcs	20.0	100.0	80.0	Have good relationships with all at work	80.0	16.0
2	COMMUNICATION	Clarity of thought and expression; skills and desire of sharing relevant information with all concerned(upward,lateral,download.)	20.0	100.0	90.0	Possess good communication skills	90.0	18.0
3	INITIATIVE	takes the first step, proactive. Creates and is alert to opportunities	20.0	100.0	110.0	Have taken the initiative of cost reduction on own and resulted in good savings	110.0	22.0
4	PROBLEM SOLVING	Ability to go to the core of the problem. makes a correct diagosis with relevant.	20.0	100.0	90.0	Able to solve problem and manage things at my level	90.0	18.0
5	ATTENDANCE & PUNCTUALITY	regularity of attendance. Punctuality relased to work place and work/ assigned task	10.0	100.0	100.0	Always punctual at office reportings, meetings etc	100.0	10.0
6	ATTITUDE TOWARDS ORGANIZATION/	Attitudinal pre-disposition. Approach to work; sensitivity and temperament.	10.0	100.0	100.0	Sincere, committed and respect towards	100.0	10.0

Submitted record to HOD

(Calculation of PMS score)

	KRA Form	(%) Weigthage	(A) KRA Score	Behavioral Form	(%) Weigthage	(B) Behavioral Score	PMS Score (A+B)	Rating
Employee :	94.00	85	79.90	94.00	15	14.10	94.00	3.90
Appraiser :	90.00	85	76.50	94.00	15	14.10	90.60	3.50
Reviewer :	100.00	85	85.00	103.00	15	15.45	100.45	4.50

(Appraiser: Training Requirements)

a) Soft Skills Training[Based on Behavioral parameter]

Communication skills

b) Technical Training[Job related]

Logistics training

(Reviewer: Training Requirements)

a) Soft Skills Training[Based on Behavioral parameter]

Negotiation skills

b) Technical Training[Job related]

(Appraiser Remark)

Good asset for organisation

(Reviewer Remark)

Good asset

Submitted record to HOD

HOD/Management LEVEL APPRAISAL

- HOD shall evaluate the appraisals of the complete department
- The PMS scores gets mapped to rating scale
- The promotion recommendations are reviewed & finalised
- The increments are finalised

HR PROCESSING

- HR Processes the increment/ promotion details
- Works out the salary restructuring
- Letter issuance on 31st October 2014
- PMS feedback is consolidated and sent with other PMS reports to management
- Necessary organisational policy/ procedure/process changes are implemented based on feedback.

"Measurement is the first step that leads to control and eventually to improvement. If you can't measure something, you can't understand it. If you can't understand it, you can't control it. If you can't control it, you can't improve it.

- H. James Harrington