



Online KRA Module



About KRAs



KRAs or Key Result Areas are outcomes or goals for which an individual is responsible or accountable for that particular assessment year.

- Annual KRAs are set in discussion with the immediate reporting manager.
- These KRAs are cascaded from the top to Bottom.
- The KRAs should be SMART. S=Specific, M=Measurable, A=Achievable, R=Relevant and T-Time Bound.
- KRAs are to be entered every year in the beginning of the assessment year i.e. in January month in the KRA module of ESS.







Sat 1	tha	main	KRAs
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Set the sub-KRAs for each main KRA in case it needs to be broken down into smaller measurable activities

Set the Targets, Units, Measures, Logic for each Sub-KRA

Select the logic (Formula for calculating the output) based on the condition applied to the KRA.

Save and Submit the KRA for Appraiser approval



About KRA Module



- Real time Document
- Changeable targets for the remaining period
- Smaller measuring frequencies
- Monthly data capturing
- Auto-calculations due to "Logic" inserted making it more measurable and manageable by the team members themselves.



KRA Approval levels



- 1. Appraisee Level Self
- 2. Appraiser Level Reporting Manager
- 3. Reviewer Level Second level Reporting/HOD

4. HOD – Head of the Department/ Management (Can Review)





Deadlines

- Set the KRAs and submit at the beginning of the year i.e. by January month.
- The KRA assessment thereafter, should be submitted within 7 days of the next month by the employee;
 - i) by 7th of next month in case of **Monthly KRAs** (e.g. by 7th of Feb for Jan KRA),
 - ii) by 7th of next Quarter in case of **Quarterly KRAs** (e.g. by 7th of April for Q1)
 - iii) by 7th of Next Half Yearly in case of **Half Yearly KRAs** (e.g. by 7th of July for H1)
 - iv) during appraisal assessment for Annual KRA
- The appraiser level shall assess within 7 days of submission of KRA
- The reviewer/ HOD/ Management in the PMS module will be able to review the KRAs

For Sales Only

- i) by 7th of next month in case of **Monthly KRAs** (e.g. by 7th of Feb for Jan KRA),
- ii) by 7th of next Quarter in case of **Quarterly KRAs** (e.g. by 7th of April for Q1)
- iii)Q2&Q3 shall be combined together for assessment by 7^{th} of $\,$ October for both Quarters
- iv) by 7th of Next Half Yearly in case of Half Yearly KRAs (e.g. by 7th of July for H1)
- iv) during appraisal assessment for Annual KRA



Salient Features



- Once the KRA appraisal and review deadline is over, the link gets locked for the month.
 No changes can be done after it is locked.
- In case the team member doesn't enter the achievement before the due date and the KRA gets locked, the appraisee score will be "NIL", the appraiser/ reviewer can still appraise by putting their score.
- The KRA lock for future months would be open for making changes in target, but the target for the ongoing month cannot be changed.
- The changes in targets for future months can be done only if appraiser approves the changes through the module.
- For any KRAs to be changed mid year, the KRA has to be evaluated for the past period and then closed. This weightage has to be then distributed to other KRA or create a new KRA for the next months.
- Frequency of evaluation once selected cannot be changed midway.
- Maximum 5 KRAs and Maximum 5 Sub KRAs within each KRA.





Rules of weightage division

- The least weightage assigned to a sub KRA/ KRA should preferably be 5, avoid dividing further.
- If the frequency for evaluation and achievement is chosen as monthly, the weightage of that KRA cannot be less than 10.
- The weightage of any KRA is a multiple of 5





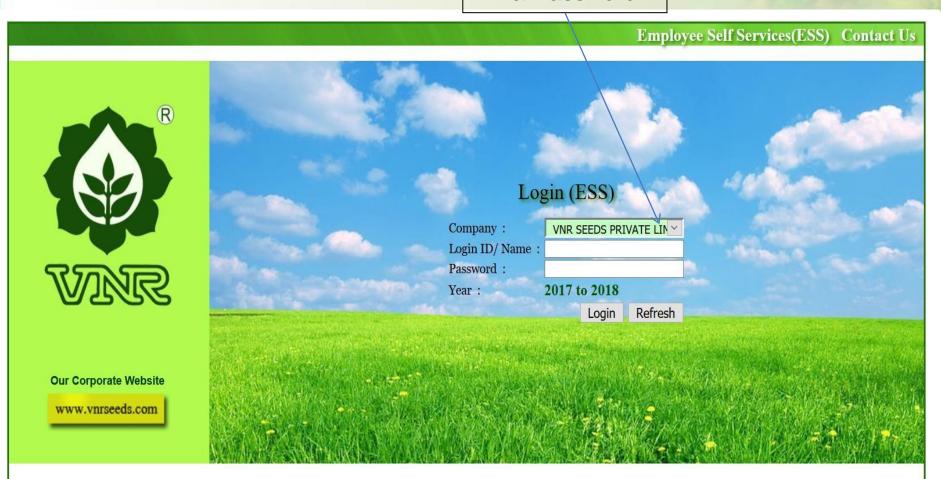
APPRAISEE LEVEL



ESS login



Enter ESS Login ID & Password







Select PMS module



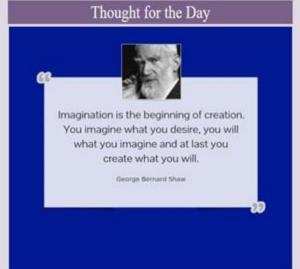
Click on PMS module

Home Profile Attendance Leave PMS Salary Assets Query Separation SP COT WP

Welcome: Mr. ANKIT KUMAR TIWARI EmpCode: 123456 Year. to Company: VNR SEEDS PRIVATE LIMITED LogOut Change Password









Select Employee level KRA



Click on Employee button

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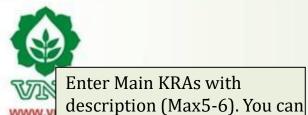


Select KRA in PMS module









choose from the old KRAs

Set your KRAs

Enter Logic for measuring the KRAs and giving the scores

Enter the measure , unit , target for each KRA Enter the period for measuring the KRA/Sub KRA being monthly/ Quarterly, Half Yearly, Annually

dowi	n your KRA for Assessment Year			Logic		Refre	esn	final submit	save	as draft
SNo	KRA/Goals	Descriptio	Meas	ıre	Uni	it	Weightage	Logic	Period 🗸	Targ
1	Market intelligence5(MARKET INFORMATION)	Update on competitors activity EXPLAINS LOGICS	Acreage	Y	%	>	5.0	Logic1 ~	Annually V	100
2	Safety and Reporting	Ensuring that all the safety rule are followed provey and reports are shared in time. a)Reporting of competitors activity schene, promotion, trade expansion, new product introduction, man power recruitment,					10.0			0
3	New product demo and OFD managementreporting	New product identification for the territory and to speeden the product delivery customized to the territory need. a) Morning evening report b) fortnightlymonthly territory reporting monthly meeting c)misTimely Submission of expense	Program	~	%	>	10.0	Logic1 V	Half Yearly V	10
4	FD/FV new product segment pocket identification, Marketing campaign	To generate demand at the root level for the product and to expand the VNR portfolio in the territory a) successful Field dayField vists b) successful demonstration of new product c) Marketing campaign d) Judicious use of inputs	Process	~	%	~	10.0	Logic2 V	Quarterly V	10
5	Channel Management and stock return	To strengthen and develop good rapport with the network(primary and secondary) in given territory by ensuring a) Channel expansion selection of partycontribution b) Working at retailer level c) building Rapport with existing distributors d)	Process	~	%	~	10.0	Logic3 V	Monthly V	10
6	Ontime Collection	To ensure that the collection goals are achieved as per the targets of monthly RCP. The deviation variation pattern in collection also needs to be considered.	Process	~	%	~	15.0	Logic1 V	Annually V	10
7	Achieve Sales Target in given territory	To ensure the monthly targets are achieved through adoption of proper sales startegies	Process	~	%		40.0	Logic1 ~	Annually V	10

Logic 1 [Higher the achievement, higher the scoring till a limit]

Target	Achievement	Score
100	100	100
100	90	90
100	110	110

Logic 2 [Higher the achievement, max scored is 100]

Target	Achievement	Score
100	100	100
100	90	90
100	110	100

Logic 3 [Either 100 or Zero]

Target	Achievement	Score			
100	100	100			
100	90	0			
100	110	0			

Logic 4 [Lower the actual, zero]

Target	Achievement	Score
100	100	100
100	90	0
100	110	100

Logic 5 [Higher the achievement, Max is 100, Below 70% achievement, Zero]

Target	Achievement	Score
100	100	100
100	< 70	0
100	80	80

Logic 6 (For Sales)

[Need to be 150% weightage, and lower zero if>30% return in FC]

Target Sales Return		Score
100	Return <= 10%	150
100	Return between 10% to 15%	125
100	Return between 15% to 20%	100

Logic 7 (For Sales)

[Need to be 150% weightage, and lower zero if>10% return in VEG]

Target	Sales Return	Score
100	Return 0%	150
100	Return between 0% to 2%	100
100	Return between 2% to 5%	90
100	Return between 5% to 10%	75
100	Return more then 10%	0

Logic 8 (For Production)

[Higher Achievment on higher Grades, higher the multiple factor]

- 0		0	
Sub Logic	Target	Achievment	Achivement Multiple Factor
Logic 8a	100	=, < 100	110
Logic 8b	100	=, < 100	100
Logic 8c	100	=, < 100	90
Logic 8d	100	=, < 100	65
Logic 8e	100	=, < 100	-150

Logic 9 (For Production)

[Higher Achievment, higher the score till 90%, above 90% - 100%]

Target	Achievement	Score
100	100	100
100	110	100
100	90	100
100	<90	<90

Logic 10 (For Production)

[More than 10% deviation, Score=Zero]

Target	Achievement (Deviation%)	Score (Mutliple Factor)
100	<90%	0
100	90%	100
100	91-93%	105
100	94-97%	110
100	98-100%	120



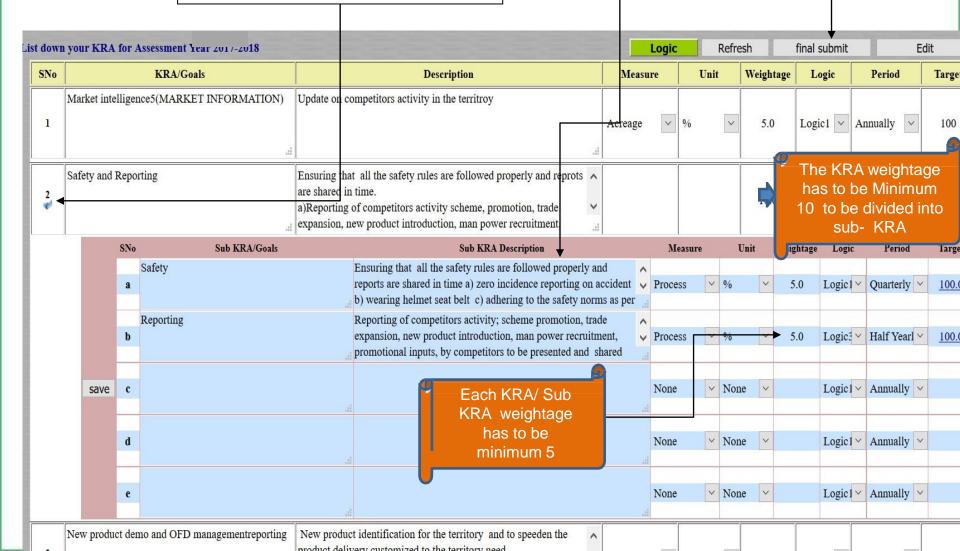
Set Sub-KRAs



You can divide the main KRA into measurable sub-KRAs (Max 5) each having different measures, units, period, weightage.

Give proper description for each sub KRA

Final submit your KRAsfor approval.







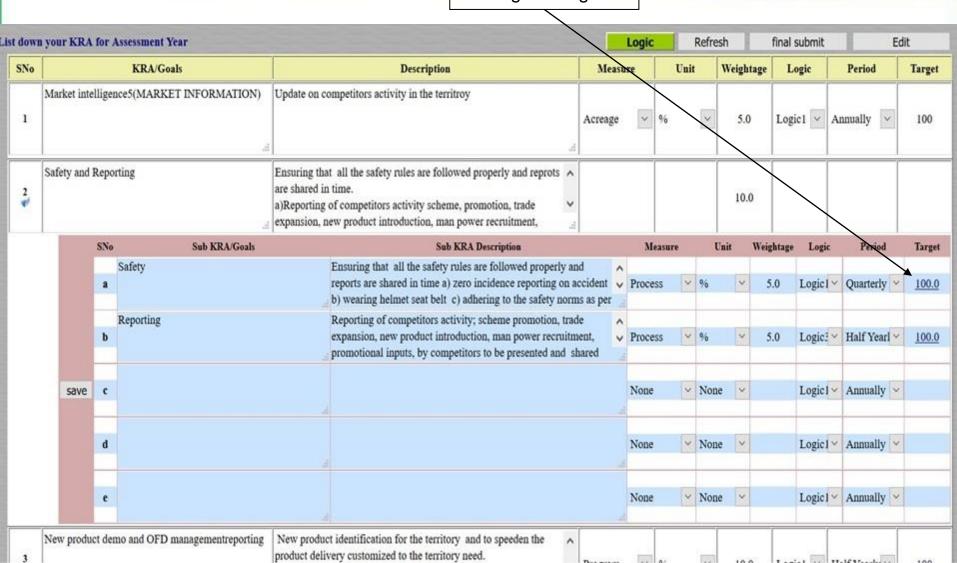
Measuring Performance



Rate KRA as perperiodicity



Enter your achievement by clicking the target link





Quarterly KRA: Enter Self Rating for Q

Enter Self Rating for your achievement against the target by clicking on edit button

Enter remarks justifying the work done

✓ :Edit :Save :Submit :Submitted :Locked

Define Target

Logic: Logic1 KRA: Safety

Description: Ensuring that all the safety rules are followed properly and reports are shared in time a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.

		Weigh					Achivemen	t		
Sn	Quarter	tage	Target	Activity Performed	10000	elf ting	Remark	Score	Edit	Submit
1	Quarter 1	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.		0	· ·	0.00	P	
2	Quarter 2	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.		0		0.00	Þ	
3	Quarter 3	1.25		a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.		0		0.00	1	
4	Quarter 4	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.		0		0.00	0	
	Total:	5	100							
							# E12 🖳 G	- a1 :	. 0	

edit



Submit the KRA after rating



The scoring happens as per the logic selected

Save and submit the KRA rating

Define Target

Logic: Logic1 KRA: Safety

Description: Ensuring that all the safety rules are followed properly and reports are shared in time a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.

		Weigh				Achivement			
Sn	Quarter	tage	Target	Activity Performed	Self Rating	Remark	Score	Edit	Submit
1	Quarter 1	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	25	All requirements were met.	1.25	▶	
2	Quarter 2	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	0		0.00	P	
3	Quarter 3	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	0	11 10	0.00	P	
4	Quarter 4	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	0	***	0.00	P	
	Total:	5	100		25		1.25		
				edit		✓ :Edit Save Submit ✓ :Submit ✓ :Submit ✓ :Submit ✓ :	:Submitt	ed 👵	:Locked



Rate all KRAs as perperiodicity



Rate other KRAs based on periodicity

4																	
ist dov	n you	r KRA	for A	ssessment Year?					Logic		Refre	esh	final s	submit		Ec	lit
SNo				KRA/Goals		Description		Measu	re	Uni	t	Weightag	e Lo	ogic	Perio	d	Target
1	Mar	ket intel	ligen	ce5(MARKET INFORMATION)	Update on co	mpetitors activity in the territroy	- N	Acreage	~	%	~	5.0	Logi	c1 💟	Annually	>	100
2	Safe	ety and F	Repor	ting .d	are shared in a)Reporting of							10.0					
	.5:		SNo	Sub KRA/Goals		Sub KRA Description			Me	asure	1	Unit W	eightage	Logic	Pe	riod	Target
			a	Safety		Ensuring that all the safety rules are followed properly reports are shared in time a) zero incidence reporting o b) wearing helmet seat belt c) adhering to the safety no	n ac	cident 🗸	Proces	SS	%	V	5.0	Logic1	V Quart	erly ~	100.0
			b	Reporting		Reporting of competitors activity; scheme promotion, texpansion, new product introduction, man power recru promotional inputs, by competitors to be presented and	itme	ent, 🗸	Proces	SS Y	%	V	5.0	Logic3	Y Half	Yearl ~	100.0
		save	С						None	~	Non	ne 🗸		Logic1	V Annu	ally	
			d						None	~	Non	ne v		Logic1	Y Annu	ally	
L			e		,d			ai	None	V	Non	ne V		Logic1	× Annu	ally	
3	New	v produc	t dem	o and OFD managementreporting	1 7	t identification for the territory and to speeden the ery customized to the territory need.	^	The state of the s		0.4		10.0					



Half Yearly: Rate after 6 months for H1

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a)successful Field dayField vists b) successful demonstaration of new product c) Marketing campaign d) Judicious use of inputs

Process

Logic2 V Quarterly V

100

10.0





Important Points

- The KRA is a live document
- Change KRAs in ESS as soon as the role/task changes beforehand. You will not be able to change once the assessment period begins.
- Keep rating as per the specified periodicity
- Keep entering notes/remarks to keep tab of your task completion, reason of delay or closure of a particular KRA.





Appraiser / Reviewer



Click on My Team to view the KRAs of all the team members.



Click on the edit button for rating the KRAs



Click on the resend button for sending the KRA back to the team member





Appraise the achievement by clicking the target link

down	your KRA	for A	Assessment Year							back		final su	ubmit	Ec	dit
SNo			KRA/Goals		Description		Measur	re	Unit	W	eightag	e Log	gic	Period	Targ
	Market inte	lligen	nce5(MARKET INFORMATION)	Update on	competitors activity in the territroy										
1						Pro	ocess	~	%	~	5.0	Logic	1 🔻 A	nnually 🗸	10
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	Safety and I	Repor	rting		nat all the safety rules are followed properly and reprots	`									
2				are shared a)Reporting	in time. g of competitors activity scheme, promotion, trade	/					10.0				
			J	expansion,	new product introduction, man power recruitment,	al .									
	8	SNo			Sub KRA Description			Me	asure	Uni	t W	eightage	Logic	Period	Tai
		a	Safety					Proces	ss v	%	V	5.0	Logic v	Quarterly ~	100
		757											8.01		
		b	Reporting					Proces	ss v	%	~	5.0	Logic ×	Half Year V	10
					al		al	11000		70	1000	3.0	BoBic.	Tital Total	10
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		d						None	~	None	~		Logic	Annually ~	
									(0700)	CONTRACT OF THE PARTY OF THE PA			- Risk	V V V V	
		е						None	~	None	~		Logic ~	Annually ~	



The team member's score can be seen

Define Target

Name: 123456: ANKIT KUMAR TIWARI

Logic: Logic1 KRA: Safety

Description: Ensuring that all the safety rules are followed properly and reports are shared in time a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.

SS.II		Weigh				Employee Rating Deatis			Reporting Rating Deatis		10.744.77	
Sn	Quarter	tage	Target	Activity Performed	Self Rating	Remark	Score	Rep Ratir		Score	Edit	Submit
1	Quarter 1	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	25	All requirements were met.	1.25	o	.:	0.00	Þ	
2	Quarter 2	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	0		0.00	0	a	0.00	Þ	
3	Quarter 3	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	o		0.00	o	d	0.00	Þ	
4	Quarter 4	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	0		0.00	o	.d	0.00	Þ	
	Total:	5	100		25		1.25					





The appraiser can fill the score and submit to the next level

Define Target

Name: 123456: ANKIT KUMAR TIWARI

Logic: Logic1 KRA: Safety

Description: Ensuring that all the safety rules are followed properly and reports are shared in time a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.

0.000				while on work of personal dave		Employee Rating Deatis			Reporting Rating Deatis			
Sn	Quarter	Weigh tage	Target	Activity Performed	Self Rating	Remark	Score	Rep Rating	Remark	Score	Edit	Submit
í	Quarter 1	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	25	All requirements were met.	1.25	20	One incidence of not wearing helmet was observed.	1	0	S
2	Quarter 2	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	0		0.00	o	.al	0.00	0	
3	Quarter 3	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	0		0.00	0	d	0.00	<i>></i>	
4	Quarter 4	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	0		0.00	0	.d	0.00	Þ	
	Total:	5	100		25		1.25	20		1		







Define Target

Name: 123456: ANKIT KUMAR TIWARI

Logic: Logic1 KRA: Safety

Description: Ensuring that all the safety rules are followed properly and reports are shared in time a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.

									Reporting Rating Deatis			
				Activity Performed	Self Rating	Remark	Score	Rep Rating	Remark	Score		
1	Quarter 1	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.		Do you want to submit?		20	One incidence of not wearing helmet was observed.	1	0	
2	Quarter 2	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as pe HR manual while on work or personal travel.		OK Cancel		o		0.00	0	
3	Quarter 3	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	0		0.00	0		0.00	0	
4	Quarter 4	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	0		0.00	o	d	0.00	0	
	Total:	5	100		25		1.25	20		1		

✓ :Edit 📙 :Save 💆 :Submit 🗸 :Submitted 👂 :Locked





The half yearly KRAs needs to be appraised on half yearly basis.

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W	ww.vnrseeds.com									
Emp	Code: 123456 Name: ANKIT KUMAR TI	WARI Old KRA								
List dow	n your KRA for Assessment Year					bac	k	final submit	Е	dit
SNo	KRA/Goals	Description		Measure	Un	iit	Weightage	Logic	Period	Target
1	Market intelligence5(MARKET INFORMATION)	Update on competitors activity in the territroy		Process	%	~	5.0	Logic1 🗡	Annually V	100
2	Safety and Reporting	Ensuring that all the safety rules are followed properly and reprots are shared in time. a)Reporting of competitors activity scheme, promotion, trade expansion, new product introduction, man power recruitment,	\ \ \ \				10.0			
	SNo Sub KRA/Goals	Sub KRA Description		70	easure	Ţ	Init Weig	ghtage Logic	c Period	Target
	Safety a	Ensuring that all the safety rules are followed proper reports are shared in time a) zero incidence reporting b) wearing helmet seat belt c) adhering to the safety to be safe	on a	ns as	ess	%	× 5	i.0 Logic	V Quarterly V	100.0
	Reporting b	Reporting of competitors activity; scheme promotion expansion, new product introduction, man power recrepromotional inputs, by competitors to be presented an	ruitm	nent, Proce	ess	/ %	× 5	5.0 Logic	∨ Half Year ∨	100.0
3	New product demo and OFD managementreporting	New product identification for the territory and to speeden the product delivery customized to the territory need. a) Morning evening report b) fortnightlymonthly territory reporting monthly meeting c)misTimely Submission of expense	^ >	Program V	%	~	10.0	Logic1 ~	Half Yearly V	100
4	FDFV, new productsegmentpocket identification,Marketing campaign	To generate demand at the root level for the product and to expand the VNR portfolio in the territory a)successful Field dayField vists b) successful demonstration of new product c) Marketing campaign d) Judicious use of inputs		Process	%	~	10.0	Logic2 V	Quarterly V	100
5	Channel Management and stock return	To strengthen and develop good rapport with the network(primary and secondary) in given territory by ensuring a) Channel expansion selection of partycontribution b) Working at retailer level c) building Rapport with existing distributors d)		Process	%	~	10.0	Logic3 V	Monthly V	100
6	Ontime Collection	To ensure that the collection goals are achieved as per the targets of monthly RCP. The deviation variation pattern in collection also need to be considered.		Process	%	~	15.0	Logic1 V	Annually V	100



If the team member has not appraised the KRA, the appraiser can fill the achievement score as per his evaluation and submit to next level.



Define Target

Name: 123456: ANKIT KUMAR TIWARI

Logic: Logic3 KRA: Reporting

Description: Reporting of competitors activity; scheme promotion, trade expansion, new product introduction, man power recruitment, promotional inputs, by competitors to be

presented and shared during monthly meeting

		Weigh	Target			Employee Rating Deatis				Reporting Rating Deatis			
Sn	Year	tage	Target	Activity Performed	Self Rating	Remark	Score	Re Rati		Remark	Score	Edit	Submit
1	Half Year 1	2.5	50	Reporting	o		0.00	30		The reporting was not consistent and was irregular.	0	0	
2	Half Year 2	2.5	50	Reporting	0		0.00	0	(1)		0.00	0	
	Total:	5	100					30	D		0		





Submit the Approved KRA for next level to view. Even if the KRA is not submitted, the reviewer shall be able to view the same if the deadline is over.



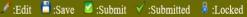
Define Target

Name: 123456: ANKIT KUMAR TIWARI

Logic: Logic1 KRA: Safety

Description: Ensuring that all the safety rules are followed properly and reports are shared in time a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.

5241		Weigh	Marin Carlo			Employee Rating Deatis			Reporting Rating Deatis		507/2017	
Sn	Quarter	tage	Target	Activity Performed	Self Rating	Remark	Scor	Rep Rating	Remark	Score	Edit	Submit
1	Quarter 1	1.25		a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	25	All requirements were met.	1.25	20	One incidence of not wearing helmet was observed.	1.00		V
2	Quarter 2	1.25	25	a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	0		0.00	0	d	0.00	D	
3	Quarter 3	1.25		a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	0		0.00	o	.i.	0.00	P	
4	Quarter 4	1.25		a) zero incidence reporting on accident b) wearing helmet seat belt c) adhering to the safety norms as per HR manual while on work or personal travel.	0		0.00	o	al	0.00	P	
	Total:	5	100		25		1.25	20		1		





Important points



- The process for Appraiser & Reviewer remains the same.
- The HOD/Management will however only be able to view and resend and shall not be able to assess except for the final Annual Review.
- The behavioural parameters assessment shall be open for assessment during final assessment.